Strengthening Programming through Local Subawards

Dr. Valery Nzima, USAID, Moderator
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Jean Berchmans Harindintwari, YWCA, Rwanda

Welcome/Introduction

Moderator: Dr. Valery Nzima
Organization: USAID Cameroon, HIV Team Lead

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Stigma and discrimination-free communities: Lessons learned from work through local NGO sub-awardees for community mobilization interventions in Central America

Panel: Strengthening Programming through Local Subawards – LPM4 Subaward Panel

November 2022

Sussy Lungo

Regional Director

Asociación

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Community mobilization through 7 local NGO subawards in Central America

Terminando mural titulado "IGUALDAD" con los vecinos de Pacaja Zona 10 Buen trabajo 👍💯

Country	NGO name	Communities	# Communities
Guatemala	GAX	Choquí, and Pacajá, Quetzaltenango	2
	Asoc. SOMOS	San Miguel Petapa, Guatemala	1*
El Salvador	CoCoSí	Cantón Santa Marta	1
	REDSAL+	Comunidad Guadalupe	1*
Honduras	Martin Luther King Foundation	Colonia Kennedy, Cerro Grande, Tegucigalpa	2
	Centro de Alcance Juvenil	Colonia Suyapa - La Ceiba, Colonia Tornbé – Tela (active)	2
Panama	Asoc. Nuevos Horizontes	Chamé, and Arraiján (active)	2

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Challenges and lessons learned

- Local NGOs are closely connected to the communities they serve, and their technical capacity is high.
- However, their administrative and financial controls, processes and procedures generally require more strengthening and support, as many NGOs do not meet USAID requirements to receive USAID subaward funds.
- Beyond training, NGOs require accompaniment and coaching.
- Legal country requirements are complex, compounded with USAID requirements. For example, new NGO laws with greater scrutiny and steps for registration and compliance
- Need for guidance and support in processes for NCAGE, Sam.gov and other USAID requirements for subwarards above $25,000
- Language. Most materials, guides, websites, etc. are all in English
- Internally, there is a need to strengthen our own team in managing subawards.
  - PASMO updated and adapted its Subaward Manual for local context and smaller subawards. Adapted tools for pre-assessment for example.

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More than 25 years changing behaviors and improving lives in Central America

n'weti

Lessons learned and best practices of a Local Partner building capacity of Local Sub Awardees

Strengthening Programming through Local Subawards
Presenter: Fanuel Tomas, Senior Manager Finance and Administration

Background & Project: Substantial Involvement

Lessons Learned

- Substantial involvement of a local partner in the activities of another local sub awardee might be considered *unorthodox*. However, when capacity building is done in a tailor made way, it is found that local partners are in an excellent position to build capacity of sub awardees.

- Set-up of a strong sub award support department is key to assure that both routine finance and administration tasks are handled timely, as well as for the prime partner to have sufficient capacity to conduct support visits to the sub awardees.

Obrigado! Thank you!

Improving organizational governance and performance through Integrated Technical and Organizational Capacity Assessment (ITOCA)

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Presenter: Jean Berchmans Harindintwari
Organization: Young Women's Christian Association of Rwanda
Country: Rwanda

Improving organizational governance and performance through Integrated Technical and Organizational Capacity Assessment (ITOCA)

Project Background

Since October 2020, YWCA entered into a partnership with PACT to implement the USAID Funded ACHIEVE Project with the aim to reduce vulnerability and HIV incidence among Orphans and Vulnerable Child (OVC) and Adolescent Girls and Young Women (AGYW), contributing to HIV epidemic control in Rwanda.

ACHIEVE's activities in Kicukiro & Kayonza districts aimed at reducing vulnerability and HIV incidence among OVC and AGYW, contributing to HIV epidemic control.

ACHIEVE Results Framework

* Improved Health and Wellbeing of OVC and their families who are living with, affected by, and vulnerable to HIV and violence.

* Improved health and prospects for at-risk adolescents and youth

* Support Local partners (including YWCA Rwanda) to transition to Prime USG Funding

Project Methodology

ACHIEVE project in YWCA catchment areas provided support to improve the health and wellbeing of OVC and their families as related to the risk of HIV and violence.

The project also supported DREAMS (Determined, Resilient, Empowered, AIDS-free, Mentored and Safe) programming to empower AGYW to reduce their risk of HIV, sexual violence, and to become more economically independent and resilient.

Project Results

24,265 girls and boys (OVC and AGYW) were educated on SRHR, HIV and GBV Prevention.

2,090 OVC and caregivers suppressed their viral loads after receiving viral load testing services

20,011 OVC and AGYW served with HIV Testing services and HIV risk assessment

200 AGYW were initiated to PrEP and adhered to it through counseling, support, and accompaniment.
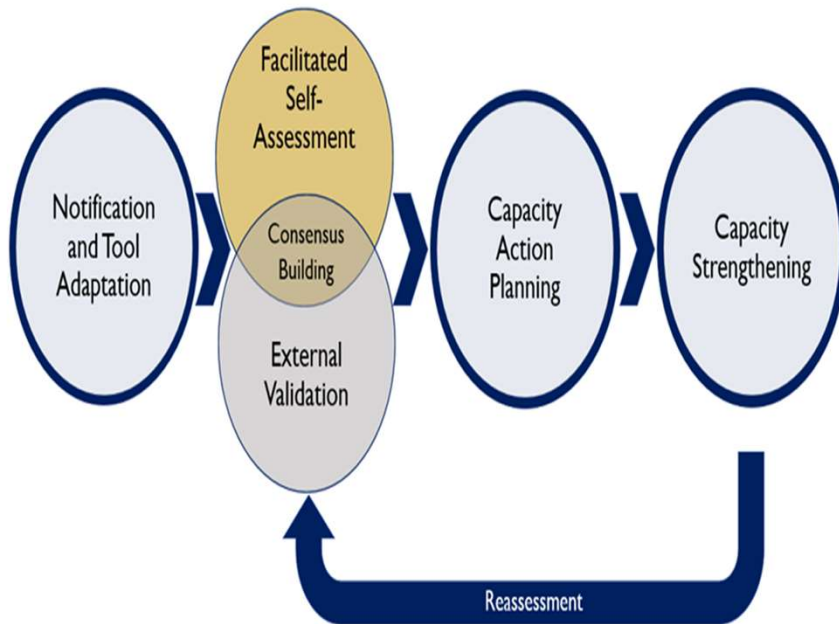
Project Results

71 OVC & AGYW successfully received family planning services

1,687 AGYW sexual male partners were identified and linked to HIV testing services out of which 130 received VMMC services

ITOCA process

❖ Exhaustive introspection in terms of governance and management to detect the gaps and levels of improvement that are required for more improvement and performance.

❖ After assessment, identified gaps informed the Capacity Action Plan (CAP) clearly defining the domain, gaps, planned activities responding to gaps, responsible persons, deliverables, resources requirements and timelines. The CAP was implemented and regularly monitored.

❖ The process supported learning and development of a pool of strategies, policies and tools that responded to the organizational needs.

❖ YWCA will ensure continuous self-assessment for more updated tools, strategies and policies and high standard performance.

❖ YWCA graduated and became local prime of USAID from August 2022

Moderator Q&A

Moderator: Dr. Valery Nzima
Organization: USAID Cameroon, HIV Team Lead

Audience Q&A

Moderator: Dr. Valery Nzima
Organization: USAID Cameroon, HIV Team Lead

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Thank You!

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